

# **National Commission on the Future of the Army**

2530 Crystal Drive, Zachary Taylor Building, Suite 5000 Arlington, VA 22202

## UNCLASSIFIED

Subject: Closed (Classified) Meeting: July 15, 2015

#### Attendees:

Chairman – GEN. Carter F. Ham (USA, Ret)

Vice Chairman – HON. Thomas R. Lamont (ARNGUS, Ret)

Member – GEN. James D. Thurman (USA, Ret)

Member – GEN. Larry R. Ellis (USA, Ret) Member – LTG Jack C. Stultz (USA, Ret)

Member – HON. Robert F. Hale (Former USD Comptroller)
Member – HON. Kathleen H. Hicks (Former PDUSD Policy)

Member – SMA Raymond F. Chandler (USA, Ret) Designated Federal Officer (DFO) – Mr. Donald C. Tison Executive Director – MG Ray Carpenter (USA, RET)

Member Not Present:

### Agenda:

Call to order at 1300

Introductory Remarks by Chairman; Federal Advisory Committee Act (FACA) Explanation by DFO

## Speakers:

1. US European Command (USEUCOM): GEN Philip Breedlove, Commander, and LTG William Garrett, Deputy Commanding General

GEN Breedlove provided the Commission information about threats and Army force and capability requirements in US European Command's Area of Responsibility. He also addressed Army forces role in Theater Security Cooperation in that theater. He talked about the importance of US Army Europe as the Theater Army and USEUCOM's Army Service Component Command. GEN Breedlove also spoke of the importance of the National Guard's State Partnership Program and the Army's Regionally Aligned Forces (RAF) program.

2. US Central Command (USCENTCOM): MG (P) Michael Garrett, Chief of Staff.

MG Garrett spoke about threats and Army force and capability requirements in US Central Command's Area of Responsibility, as well as role for Army forces in Theater Security Cooperation in that theater. He talked about the importance of US Army Central, which is the Theater Army and USCENTCOM's Army Service Component Command. MG Garrett also spoke of the importance of the National Guard's State

Partnership Program in that theater of operations and the importance of and requirements for the Army's Regionally Aligned Forces (RAF) program.

3. US Africa Command (USAFRICOM): GEN David Rodriguez: Commander.

GEN Rodriguez briefed the Commission on Army forces and capability requirements in US Africa Command's Area of Responsibility. He spoke of the importance of Army contributions to USAFRICOM's mission-set and in Theater Security Cooperation in that theater. He noted the importance of the National Guard's State Partnership Program in that theater of operations and the importance of and requirements for the Army's Regionally Aligned Forces (RAF) program. He addressed some of the challenges faced across the African continent including requirements for Army forces and capabilities during the recent Ebola operation in the USAFRICOM theater. GEN Rodriquez also recommended the Army seek adequate funding for all Executive Agent roles.

4. Office of the Secretary of Defense (OSD), Personnel and Requirements (P&R): Mr. Daniel Feehan, Deputy Assistant Secretary of Defense (DASD), Readiness.

Mr Feehan briefed Army forces readiness to the Commission at the macro level. He spoke of the readiness challenges the Army faces and the fact that the Army is transitioning from a period of fighting two wars focused on Counter Insurgency Operations (COIN) to forces training towards a more Combined Arms Maneuver (CAM) focus to cover the full spectrum of operations (Decisive Action in Unified Land Operations). This drive to improve readiness requires resources and time and a commitment to conduct full spectrum rotations at the training centers. The Army has made progress in that direction with a lot of work left to do.

5. OSD Cost Assessment & Program Evaluation (CAPE): Dr. Jamie Morin, CAPE Director.

Dr. Morin briefed Army forces readiness to the Commission at the macro level. He covered the basics of what is required for Army readiness in the Defense Strategic Guidance in order to achieve a smaller yet more ready and modernized force. He spoke of the readiness challenges the Army faces and priority placed on regaining readiness. He addressed the Army's shift to preparing for the full range of operations including high intensity operations. Discussion also included the time and resourcing needed for regaining readiness across the entire spectrum of conflict.

6. Department of the Army G3: LTG Joe Anderson, ARMY G3.

LTG Anderson briefed the Commission on Global Force Management and operational demands for the US Army. He covered the requirements for Army forces for each Combatant Command. He discussed access to the Reserve Components in terms of authorities and funding. LTG Anderson explained demand signal for Army forces and how all three Components of the Army are employed to meet those demands.

Meeting adjourned at 1800.